Statement of Mission for Multistate Joint Audit Program
(Final working draft from planning team 7-8-15)

The Multistate Joint Audit Program is a part of the Multistate Tax Commission. Its mission is to promote tax compliance and fairness by:
- Performing high quality, efficient and cost-effective audits for the states, and
- Identifying and addressing emerging tax compliance issues for the benefit of both the states and taxpayers.

Statement of Values for Multistate Joint Audit Program

The Multistate Joint Audit Program staff and managers share the following values:

Value Collaboration
- We share our expertise within the joint audit program and with states and stakeholders
- We share resources with the states to maximize the benefits they receive from the Joint Multistate Audit Program

Value Excellence
- We do our best to perform the highest quality audits
- We try to provide superior support and training
- We look for ways to perform audits efficiently and effectively

Value Integrity
- We conduct all of our audit activities according to the highest ethical standards
- We protect the security and confidentiality of taxpayer information

Value Professionalism
- We treat taxpayers, taxpayer representatives and state personnel with respect and courtesy
- We conduct our audits objectively and fairly

Statement of Vision for Multistate Joint Audit Program

By 2020 the Multistate Joint Audit Program will:
- Be recognized as the “gold standard” for audit programs in quality and efficiency
- Enjoy a high degree of cooperation from the states, taxpayers and taxpayer representatives
- Be recognized as the best and most desirable organization for which tax auditors can work
DRAFT STATEMENT of Strategic Goals for Multistate Joint Audit Program

In order to achieve our vision, the Multistate Joint Audit Program must focus on the following areas:

**Expertise** – Our goal is to increase the knowledge, skills and expertise of multistate joint tax auditors. Increased expertise will be reflected by:
- A high quality training program for all multistate joint auditors.
- Audit resources that are current and complete, and readily accessible, for each state that participates in the multistate joint audit program.
- National recognition for the expertise and skill of our audit staff.

**Organizational Support** – Our goal is to increase the level of support for the Multistate Joint Audit Program by the states and MTC leadership. Increased organizational support will be reflected by:
- A stable and adequate level of funding for us to meet our goals and achieve our vision.
- A commitment by the states and MTC leadership to support the effectiveness of the Multistate Joint Audit Program.
- Broad recognition that [the best tax auditors in the country] top-level state tax auditors work for the Multistate Joint Audit Program.

**Compliance programs** – Our goal is to develop timely and effective strategies to address new compliance challenges. Achievement of our compliance goal will be reflected by:
- Early identification of emerging compliance challenges by our staff.
- Prompt development and implementation of strategies to address compliance challenges by the states and our staff.
- Broad recognition for our leadership in addressing compliance issues.
- Greater voluntary compliance by taxpayers with state and local tax laws.

**Working Relationships** – Our goal is to increase the level of acceptance and respect we receive from the states, taxpayers and taxpayer representatives. Increased acceptance and respect will be reflected by:
- A high degree of cooperation from taxpayers and their representatives with MTC auditors.
- A high degree of support from the states for the conduct of joint audits.
- High quality communication between states, taxpayers and the MTC joint auditors.