

CORPORATE INCOME TAX AVOIDANCE

MTC July 2004

Corporate Income Tax Avoidance: Intangible Holding Companies, Captive REITS, East / West Companies and other corporate income tax planning structures that exploit separate company reporting.

Note: The tax avoidance examples contained herein are examples of common tax avoidance structures, but are not based on a specific taxpayer.

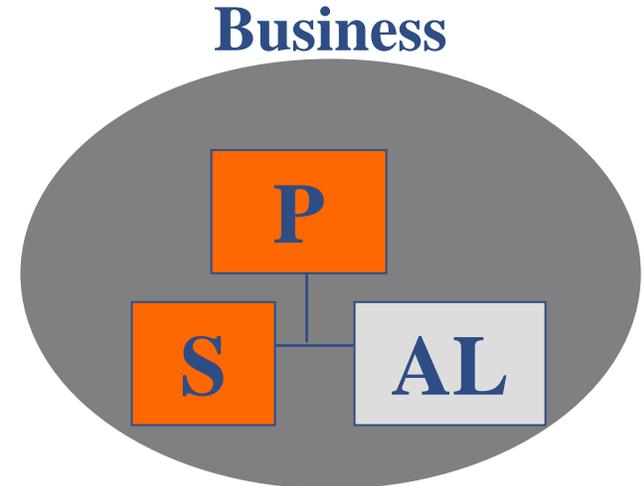
Corporate Income Tax Avoidance

- *Piecemeal Solutions to a Systemic Problem*
- *Evolving Tax Avoidance Structures*
- *Alabama's Expense Disallowance Statute*

Corporate Income Tax Avoidance

Background

- A large multi-state business typically consists of many related corporations.
 - Related party transactions
 - Income isolation
- Separate reporting states employ business income tax systems that impose a tax on the individual corporations that form the larger business rather than imposing a tax on business as a whole. *
- The typical multi-state business will have some, but not all, of its corporate members subject to tax in your state.



* Combined return jurisdictions technically impose their income tax on the individual corporation. However, the combined income base of the unitary business is apportioned to determine the individual corporation's taxable income.

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Problem

- **Large multi-entity multi-state businesses exploit separate reporting systems by manipulating the separate company income reported by individual group members.**
 - Tax motivated related party transactions shift income out of state or into tax advantaged special purpose entities.
 - Profitable large businesses often report little or no income.
- **Revenue losses are obviously important.**
- **The impact of tax avoidance on the integrity of the tax system is more important.**
 - Small business and most individuals cannot avoid tax.
 - Tax avoidance produces a regressive system.
 - The tax system's lack of equity creates cynicism and distrust of government.

Corporate Income Tax Avoidance

Problem

- Systemic - Not just tax shelter specific
 - /// Our separate company reporting corporate income tax systems are fundamentally flawed

Solutions

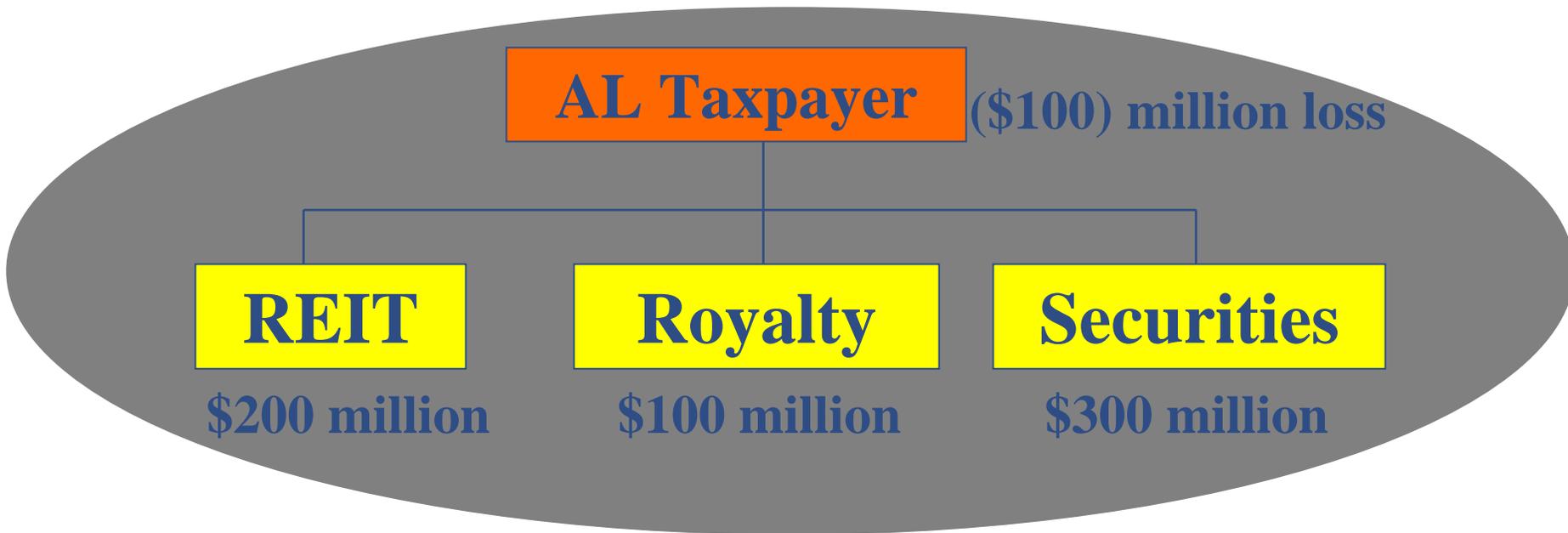
- A systemic problem requires a systemic solution.
- The two available systemic solutions are found at opposite ends of the spectrum of possibilities.
 - /// Eliminate / Replace the Corporate Income Tax
 - /// Combined Reporting
- Are systemic solutions politically out of reach?
- States are left with piecemeal responses.

Corporate Income Tax Avoidance

State Responses to Corporate Income Tax Avoidance

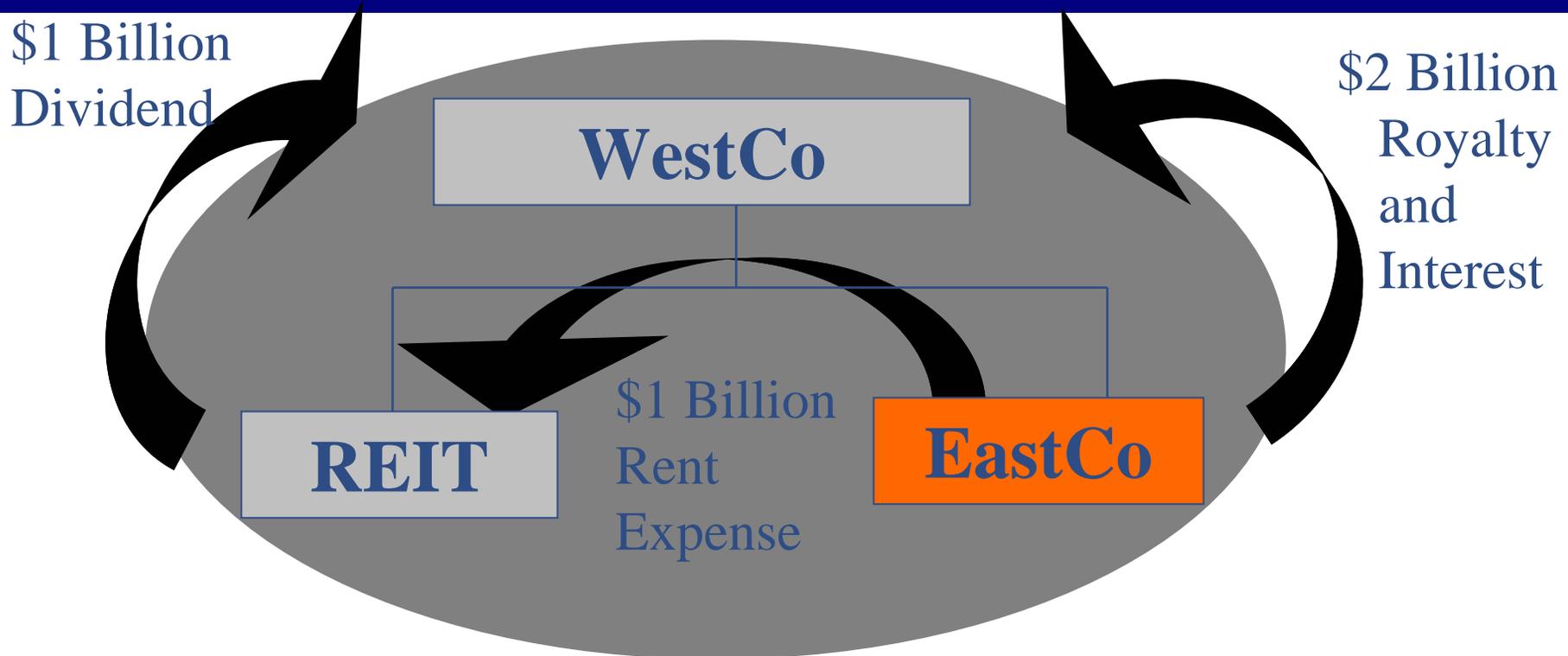
- **Economic Nexus**
 - From *Geoffrey* (over a decade old) to *A&F Trademark*, *SYL*, *AutoZone Properties*, *LanCo* (all 2003-2004)
- **Substance over form challenges:**
 - Business purpose, economic substance, sham transaction, step transaction, forced combination
 - *Sherwin-Williams* and *Syms* in Massachusetts
- **482 / Transfer pricing – Discretionary Authority Statutes**
 - Are they more than IRS style transfer pricing?
 - Is my economist better than your economist?
- **Expense Disallowance (Add-Back) Statutes**
 - Alabama, Arkansas, Connecticut, Massachusetts, Maryland, Mississippi, New Jersey, New York, North Carolina, Ohio, Virginia
 - *VFJ Ventures* - Alabama circuit court case scheduled for October

Tax Avoidance Example



- The business earns \$500 million of taxable income annually.
- The REIT takes advantage of a double deduction to eliminate its Alabama taxable income.
- The Royalty and Securities companies claim to be outside of AL's taxing jurisdiction.
 - /// They are thinly domiciled in Delaware.
 - /// They incur only \$1500 of rent and \$9,000 of salary expense to earn \$400 million of income.

Tax Avoidance Example



- EastCo is the only meaningful separate company state taxpayer.
 - ⚡ Eliminates income through deductible rent and royalty payments.
- REIT takes a dividends paid deduction that eliminates its taxable income and creates a double deduction.
- WestCo has \$5 Billion of income but is located in combined return states where intercompany transactions (income) eliminate.

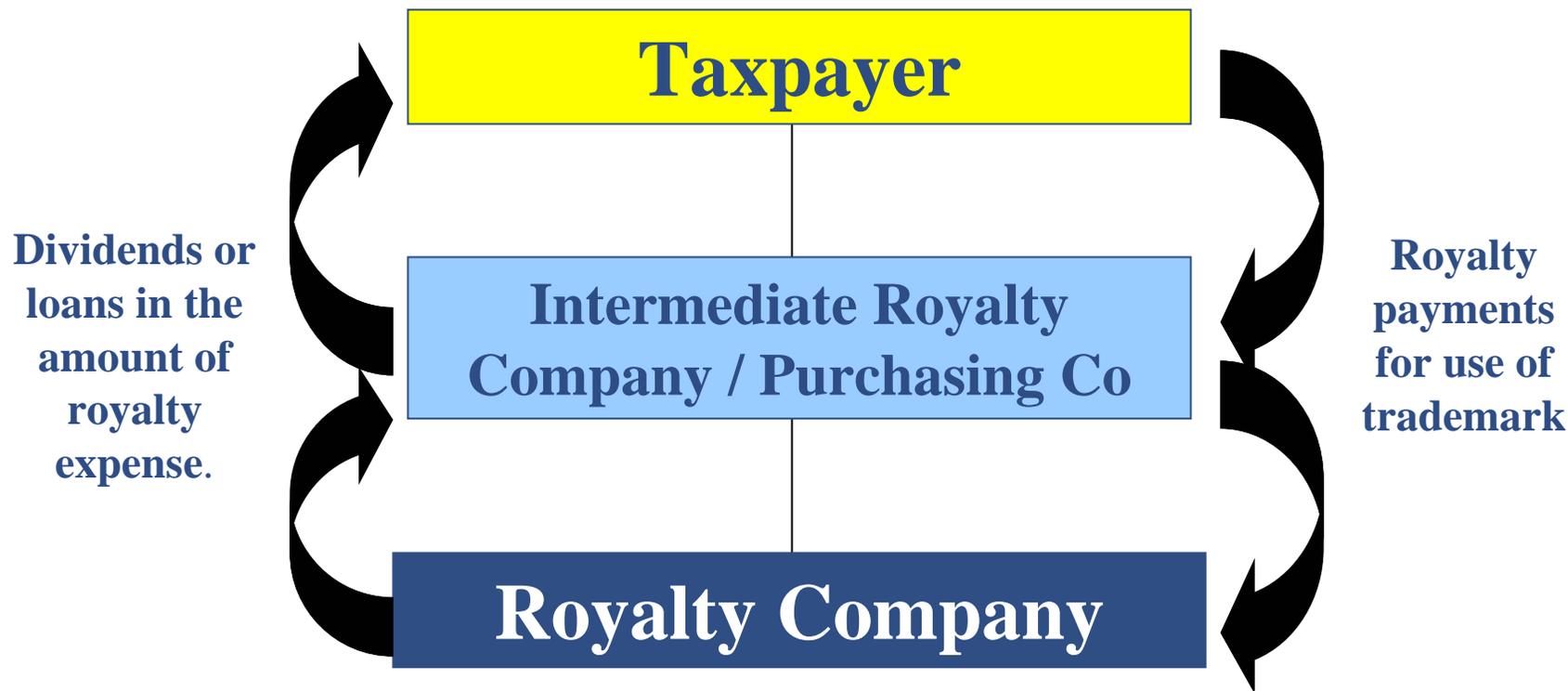
Tax Avoidance Example – Royalty Company



Royalty Company

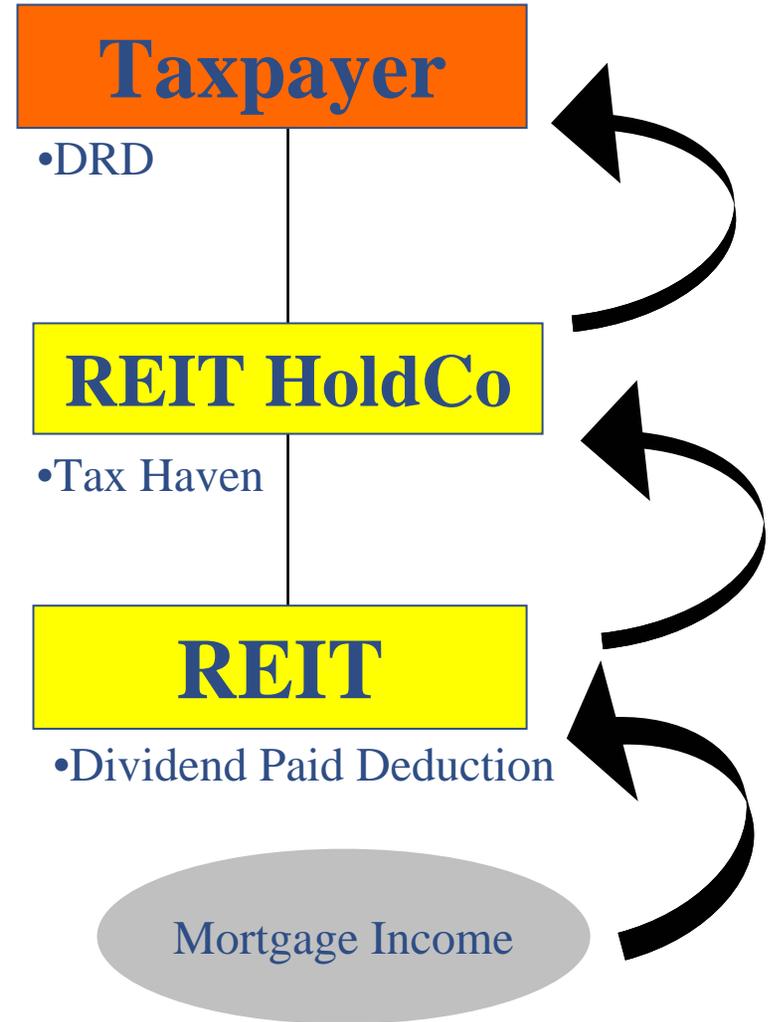
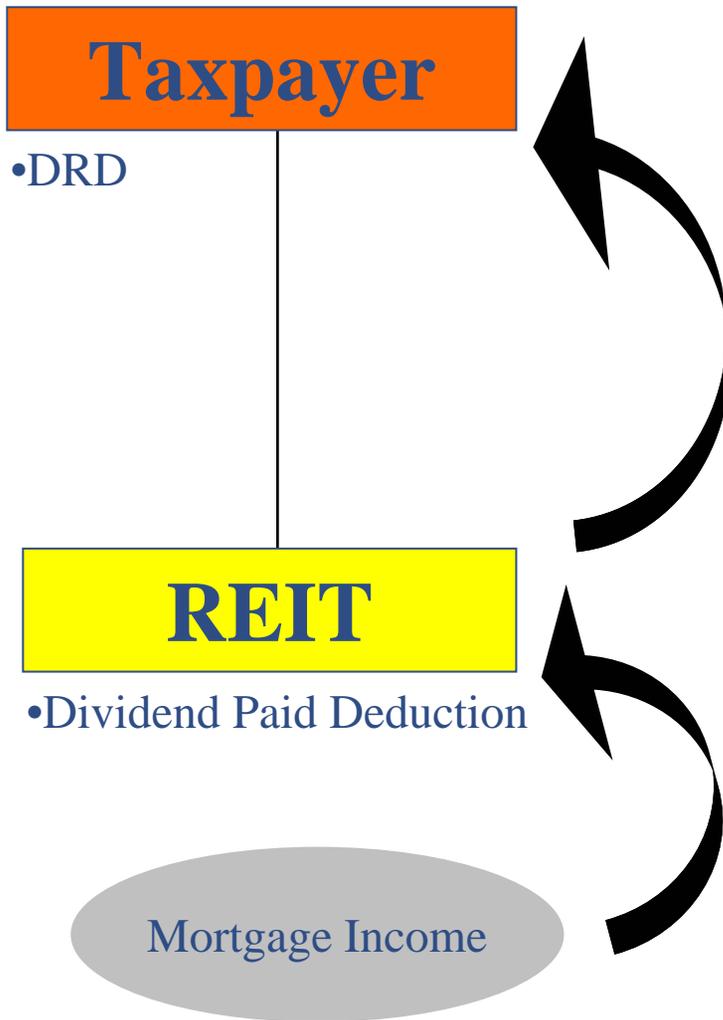
- Controls intellectual property (name and logo) and receives \$100 million of royalty income from FS Group members.
- Charges AL Taxpayer Group a fee to use name and logo.
- Royalty Company claims to be isolated in tax haven state, but it lacks significant economic substance.
- Does not file AL return.

Tax Avoidance Example - Dual Royalty Company

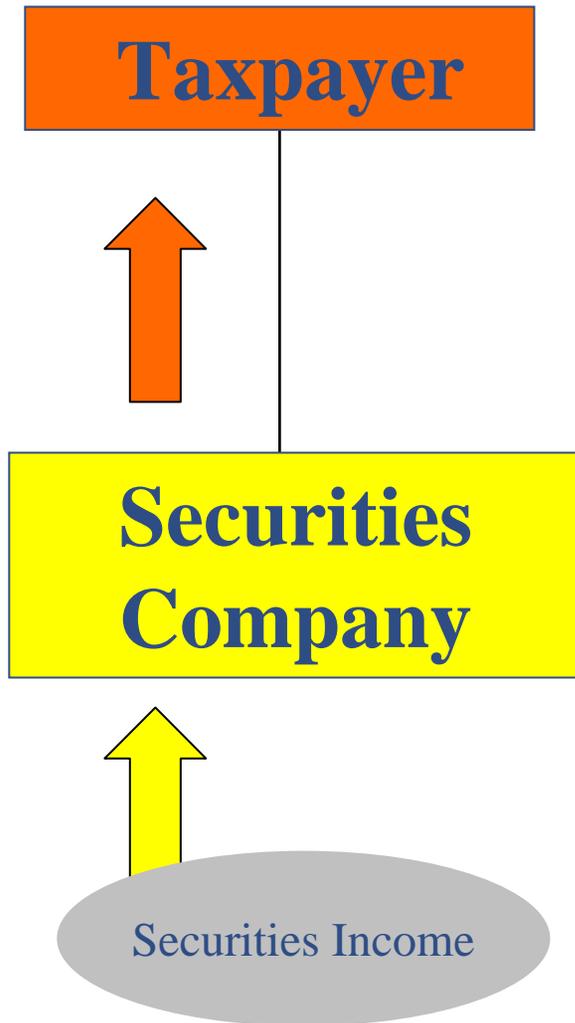


- Taxpayer sublicenses IP from intermediate related company that licenses IP from 2nd related company.
- Intermediate related member is a near break even company that may file in many jurisdictions, and may serve additional functions.
- Economic nexus??? Add-Back???

Tax Avoidance Example – Captive REIT



Tax Avoidance Example – Securities Company



Securities Company

- Controls AL based Group's multi-billion dollar securities portfolio and \$100s of millions of annual securities income.
- Claims to be based in tax haven and not doing business in Alabama.
 - Does not file AL return.
 - Has only shared office space in Delaware (\$ < \$5,000 rent/yr).
 - Has only a part time employee (<\$10,000 total salary exp).
 - Is the securities portfolio actually managed in AL?

Tax Avoidance Example - East/West Structure

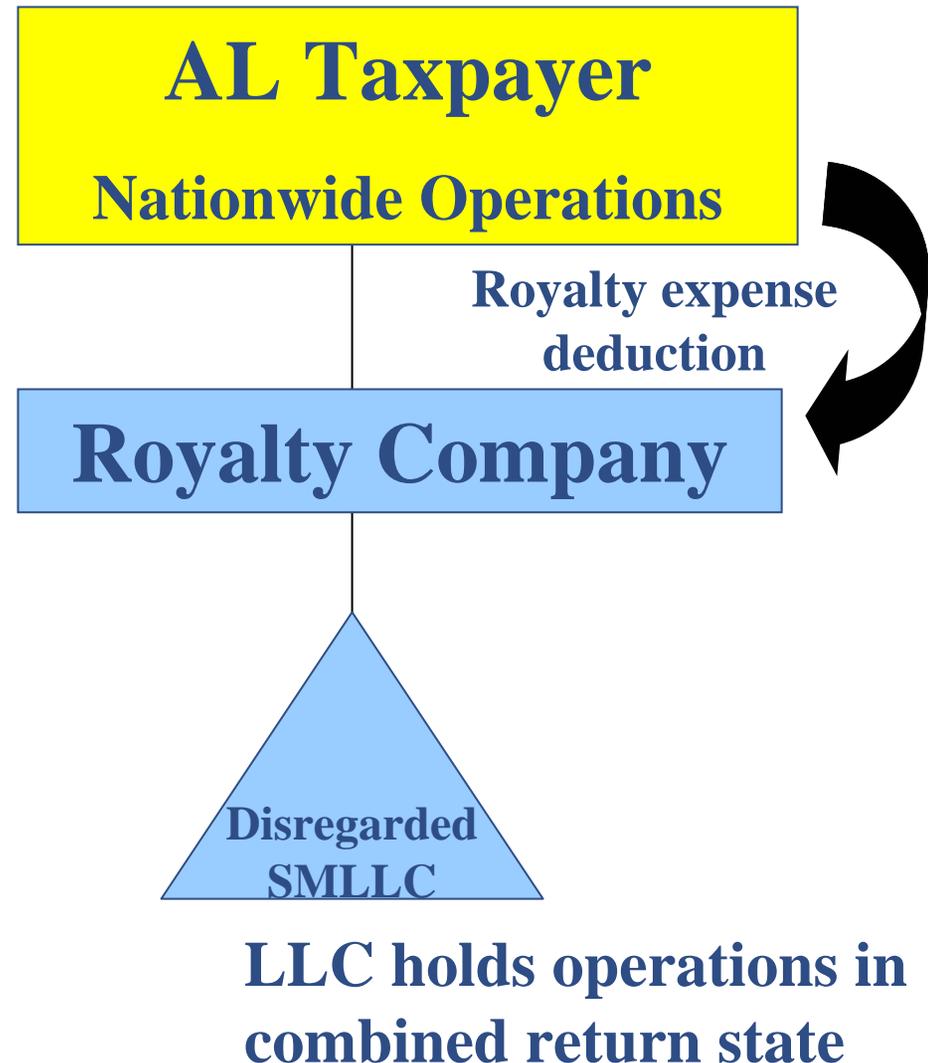
Royalty /
interest
expense
deduction



- Multi-state (nationwide) business divides its operations into two corporations by contributing operations in East (euphemism for separate return states) to a NewCo with West Company retaining operations in the West (euphemism for combined return states) and all intangibles.
 - /// May qualify for exception to add-back statute?
 - /// May withstand substance over form sham transaction challenge?
 - /// Does it have anything to lose in an economic nexus challenge? Apportionment benefit?
- Some variation of East / West structure is the future of state tax planning for large multi-state taxpayers.

Tax Avoidance Example - East/West Light

- As a step short of complete East/West structure, taxpayer drops operations from one combined return jurisdiction into DE / SMLLC and contributes LLC to RC.
- LLC is used to avoid multiple transfers of hard assets.
- Allows RC to argue that it is no longer “primarily engaged.”
- Substance added by the disregarded LLC may allow the structure to withstand state challenges:
 - /// Add-back
 - /// Sham transaction, and
 - /// Economic Nexus Single Factor Apportionment.



Add-Back Statute – Problems to Consider

■ Add-back statutes may be vulnerable to:

/// East / West structures

- Potential primarily engaged subject to tax or exception.

/// REIT

- Rent not an intangible expense, or
- No related party expense to disallow b/c 3rd party income is diverted before reaching the taxpayer.

/// Securities Company

- No related party expense to disallow b/c 3rd party income is diverted before reaching the taxpayer.

/// Intermediate transactions

- Disguise intangible expenses,
- Intermediate related member may qualify for exception.