



MULTISTATE TAX COMMISSION

Minutes of the Strategic Planning Committee Meeting of the Multistate Tax Commission

April 27, 2023 at 8am Pacific Time
200 South Pine Avenue, Long Beach, California 90802

I. Call to Order and Attendance

Committee Chair John Ficara (New Jersey) called the meeting to order at 8:06 a.m. Pacific Time, confirmed the presence of a quorum, and called the roll. Listed below are the attendees (*virtual or telephone):

Dial-in: Michael Hale, KS Kathy Smith, SD Tom Salley, MO (?). Kathy Viener, MN ,Kathy Blue, CO, Craig Johnson, Streamlined

Alabama	Lee Ann Rouse
Alaska	Michael Williams*
Arkansas	Paul Gehring
California	Laurie McElhatton (FTB), Katie Frank (FTB)*
Colorado	Brendon Reese, Josh Pens, Esther Van Mourik
District of Columbia	Trang Ha, Robert Kindred, John Swamidoss, Keith Richardson*
Iowa	Kurt Konek
Idaho	Tom Shaner, Phil Skinner, Aaron Yost
Kansas	Michael Hale
Louisiana	Krystal Bolton*, Debra Guillory*, Miranda Scroggins
Maryland	Renee Nacrelli
Michigan	Angela Matelski
Minnesota	Cassie Diemert*
Missouri	Maria Sanders
New Jersey	John Ficara*
New Mexico	Stephanie Schardin Clarke*, Claudette Chavez*
North Dakota	Dee Wald*, Matthew Peyerl
Oregon	Katie Lolley
Pennsylvania	Kevin Milligan*
South Dakota	Kathy Smith*
Tennessee	Joseph Longenecker
Texas	Phillip Ashley
Utah	Frank Hales, Shelley Robinson
Virginia	Stephen Klos*
Washington	Gil Brewer, Bryan Kelly
West Virginia	Rebecca Rodak*
Multistate Tax Commission	Chris Barber, Susan Carlson, Holly Coon, Richard Cram, Lila Disque, Bruce Fort, Brian Hamer, Helen Hecht, Loretta King*, Greg Matson, Nancy Prosser, Jennifer Stosberg, Sherry Tiggett, William Six*, Scott Pattison, Jonathan White
Bloomberg Tax	Angelica Serrano Roman*
FTA	Brian Oliner
Wolters Kluwer	Andrew Soubel*

II. Initial Public Comment Period

There were no public comments.

III. Approval of Minutes of the Strategic Planning Committee Meeting Held on November 7, 2022

Frank Hales (Utah) moved for approval of the minutes as written. The minutes were approved unanimously.

IV. Report of Mission, Values, and Vision Survey Analysis

The chair explained that the strategic planning committee decided to do a review of the MTC mission, vision, and values (MVVs). At each of the standing committee meetings during the August meetings in Anchorage, the chair, the executive director, or deputy executive director discussed this review of MVVs and stated that a short survey would be conducted. A survey for this purpose was discussed and edited and then distributed in the fall following the meeting in Anchorage. The survey responses indicated general approval of the status quo, although the committee noted that some survey comments could result in adjustment or improvements. A group of four was appointed, consisting of John Ficara (Chair/New Jersey), Krystal Bolton (Louisiana), Lee Ann Rouse (Alabama) and Dee Wald (North Dakota), with the executive director also participating. The group met twice after the November meeting, and distributed a report, which was a summary of survey responses based on the analysis of the group above.

Regarding the mission statement it was concluded that the statement should not be further revised. As far as vision, the majority of responses concluded no revisions are needed – however, the group concluded that based on some of the responses the bullet pointed statements should be edited as follows:

- The language in the first bullet point should be “we aspire to be” rather than “we are recognized as.”
- The statement “preeminent organization” would be “the preeminent organization for tax policy development (as achieved through uniformity, nexus, and other committee projects).”
- The phrase “we are the leading resource” would be changed to “a leading resource.”

Prompted by a response to question 8, the group also recommended that “sovereignty and equity” should be “sovereignty and fairness.”

Nancy Prosser, MTC general counsel, recommended reviewing the minutes as taken when the original language was adopted. After reviewing the language, Mr. Matson agreed that the original language would be acceptable. He made a motion to approve the recommendations of the group with respect to their outline in Question 7 and remove the parentheses but leave the content of the parentheticals. The motion passed unanimously.

V. Update on Training Activities

The Committee also received an update on training efforts by MTC staff. Mr. Pattison reported that they are moving forward with a number of additions to the training program, including a learning specialist and a new platform. The MTC had very high participation in the Partnerships and Market-Based Sourcing (MBS), even though there was a fee for the MBS course. Also, in-person training has been robust, substantive, and well attended. Anyone interested in training should contact Mr. Pattison.

VI. Other Business

Ms. Wald reported that this is her final committee meeting; she believes in its goals, and she appreciated the group's patience with her recommendations.

VII. Adjourn

Mike Williams (Alaska) moved to adjourn. There were no objections. The Chair adjourned the meeting at 8:51 am Pacific Time.