



MULTISTATE TAX COMMISSION

**Minutes of the Strategic Planning Committee Meeting
of the Multistate Tax Commission**

November 17, 2022 at 8am Central Time

Doubletree Little Rock, 424 West Markham, Little Rock, AR 72201

I. Call to Order and Attendance

Committee Chair John Ficara (New Jersey) called the business meeting to order at 8:03 a.m. Central Time. Listed below are the attendees (*virtual or telephone):

Alabama	Lee Ann Rouse
Alaska	Michael Williams*
Arkansas	Paul Gehring
California	Laurie McElhatton (FTB), Katie Frank (FTB)*
Colorado	Brendon Reese, Josh Pens, Esther Van Mourik
District of Columbia	Trang Ha, Robert Kindred, John Swamidoss, Keith Richardson*
Iowa	Kurt Konek
Idaho	Tom Shaner, Phil Skinner, Aaron Yost
Kansas	Michael Hale
Louisiana	Krystal Bolton*, Debra Guillory*, Miranda Scroggins
Maryland	Renee Nacrelli
Michigan	Angela Matelski
Minnesota	Cassie Diemert*
Missouri	Maria Sanders
New Jersey	John Ficara*
New Mexico	Stephanie Schardin Clarke*, Claudette Chavez*
North Dakota	Dee Wald*, Matthew Peyerl
Oregon	Katie Lolley
Pennsylvania	Kevin Milligan*
South Dakota	Kathy Smith*
Tennessee	Joseph Longenecker
Texas	Phillip Ashley
Utah	Frank Hales
Virginia	Stephen Klos*
Washington	Gil Brewer, Bryan Kelly
West Virginia	Rebecca Rodak*
Multistate Tax Commission	Chris Barber, Susan Carlson, Holly Coon, Richard Cram, Lila Disque, Bruce Fort, Brian Hamer, Helen Hecht, Loretta King*, Greg Matson, Nancy Prosser, Jennifer Stosberg, Sherry Tiggett, William Six*, Scott Pattison, Jonathan White
Bloomberg Tax	Angelica Serrano Roman*
FTA	Brian Oliner
Wolters Kluwer	Andrew Soubel*

II. Approval of Minutes of the Strategic Planning Committee Meeting Held on Aug 4, 2022

The minutes were approved unanimously.

III. Initial Public Comment Period

No public comments were made.

IV. Review of Mission, Values and Vision

A. Survey Results

The chair explained that the strategic planning committee decided to do a review of the MTC mission, vision, and values (MVVs). At each of the standing committee meetings during the August meetings in Anchorage, the chair, the executive director, or deputy executive director discussed this review of MVVs and stated that a short survey would be conducted. A survey for this purpose was discussed and edited and then distributed in the fall following the meeting in Anchorage. An email invitation was sent out with a link to the survey. The email was sent to 668 discrete recipients (not counting staff). There were 40 responses to the survey. This results in a 6% response rate. The completion rate was 100% (anyone who clicked on the link completed the survey).

B. Discussion and determination of Next Steps

There was discussion about the survey results. Overall, there appeared to be consensus that no significant changes were necessary to the MVVs but that the results should be further analyzed and examined. A group of four was appointed, consisting of John Ficara (Chair/New Jersey), Krystal Bolton (Louisiana), Lee Ann Rouse (Alabama) and Dee Wald (North Dakota), with the executive director also participating. The group will meet and review the survey results in detail and make recommendations to the committee. A report will be developed and provided to the committee at the spring meeting in Long Beach in April.

C. Update on Training Activities

The Committee also received an update on training efforts by MTC staff. MTC Deputy executive director Scott Pattison provided an overview on training, which will be virtual and in-person going forward. The recommendations in the strategic planning workgroup's report on training were being implemented. Pattison reported that a virtual training course on Market Based Sourcing will soon be released through the Commission's Learning Management System. A course on partnership was offered earlier in the year and has been popular. Online ethics training is scheduled for December.

V. Other Business

There was no other business

VII. Adjourn

The Chair adjourned the meeting at 8:57 am central time. There were no objections.