



Minutes of the Strategic Planning Committee Meeting of the Multistate Tax Commission

August 9, 2021

I. Roll Call of the States

Chair John Ficara (New Jersey), called the Strategic Planning Committee virtual meeting to order at 2:02 p.m. A roll call of states present was taken. The virtual meeting attendees are listed below:

List of Attendees

Alabama	Tim Sanders Matt Tidwell
California	Katie Frank Laurie McElhatton
D.C.	Robert Kindred
Idaho	Tom Shaner
Kansas	Michael Hale
Louisiana	Crystal Bolton Stacey Greaud
Maine	Daniel D'Alessandro
Maryland	Amanda Atwood
Missouri	Maria Sanders
Nebraska	Jan Polasky
New Jersey	John Ficara
New Mexico	Daniel Coleman
North Dakota	Charles Dendy Dan Rouse Dee Wald
Pennsylvania	Kevin Milligan
Texas	Karey Barton
Utah	Frank Hales
Washington State	Gil Brewer Fred Kemble
FAST	Virgil Helton Jake Hoffman

	Will Rice
Intuit	John Mollenkamp
MTC	Chris Barber Richard Cram Holly Coon Lila Disque Wanda Dorsey-Jenkins Brian Hamer Bruce Fort Loretta King James Lee Greg Matson Scott Pattison Nicholas Polimeros Nancy Prosser Shawn Rao Thomas Shimkin Jeff Silver Kim Stewart Sherry Tiggett Steve Yang
Tax Analysts	Amy Hamilton
Wolters Kluwer	Andrew Soubel
Additional	Deb Love Michael Sheehan Kyle St. Denny John Werner

II. Approval of Minutes of the Strategic Planning Committee Meeting Held on April 23, 2021

The minutes of the Committee meeting held virtually on April 23, 2021 were approved unanimously by roll call vote.

III. Initial Public Comment Period and Other Communications

No other public comment was offered.

IV. MTC Training

The Chair reported that the Committee had created a work group on training. A survey had been conducted and the Committee had approved recommendations made by the work group, which the MTC has been implementing. Scott Pattison, the MTC's deputy executive director, provided that survey respondents wanted both virtual and in-person training. He stated that the goal is to provide flexibility and variety with respect to training. He also reported that the MTC has implemented a learning management system and created the first test course, which covered the subject of statistical sampling. A course on market-based sourcing is currently being prepared. Greg Matson, MTC Executive Director stated that MTC staff had obtained assistance from outside the organization to better develop content for the learning management system. The Chair proposed that a work group meeting be scheduled prior to the end of the year. A work group meeting will be scheduled.

V. Other Business

The Chair raised the idea of a strategic planning review. The Chair noted the transformation that is currently taking place in the workplace, so this may be the right time to consider a strategic planning review, plus ten years has passed since the last review. He stated there should be a more in-depth discussion of this subject at the Committee's November meeting. Greg Matson stated that such a review was last undertaken in 2011. At that time, each of the Commission's standing committees did a strengths, weaknesses, opportunities, and threats (SWOT) analysis, which formed the foundation of current MTC strategic planning efforts.

The Chair then inquired whether anyone wished to raise any new business. There was no response and therefore no new business.

IX. Adjournment

Gil Brewer (Washington State) moved to adjourn the meeting. In a voice vote, the decision to adjourn was approved unanimously. The Chair adjourned the meeting at 2:25 pm ET.