



Strategic Planning Committee Report to the Commission July 29, 2020

The Multistate Tax Commission met three times during the 2020 Fiscal year. The MTC began its strategic planning process in May 2011. During the period of 2011-2012, the Commission developed its statements of Mission, Values, Vision, and Goals.

MISSION STATEMENT:

The Multistate Tax Commission is an intergovernmental state tax agency. Its mission is to achieve fairness by promoting compliance and consistent tax policy and practice; and to preserve the sovereignty of state and local governments over their tax systems

VISION

MTC will be recognized as the “gold standard” for tax policy development, the primary authority for the public and public officials on issues of state and local tax uniformity and fairness, and the leading resource for ensuring equitable tax compliance.

The Committee met on August 6, 2019, in Boise, Idaho. Proposed updates to the Commission’s mission, vision, values, and goals were approved by the committee and referred to the Executive Committee for further action. A presentation was made regarding information on performance measures and data. Information was presented on a project to update the Commission’s bylaws. The project is intended to update the bylaws to better encourage participation and engagement of sovereignty members.

The committee continues to be committed to integrating strategic planning tools and practices into the operations of the Commission and the MTC permanent staff continues to integrate strategic planning into the daily work of the Commission. In addition, the committee continues to evaluate the Commission’s progress with strategic planning. These discussions will continue and the committee will report to the Executive Committee on progress and future direction.

The Committee next met on November 6, 2019 in San Antonio, Texas. Executive Director Greg Matson went over the purpose for the proposed bylaw amendments which had been presented to the committee at its previous meeting. He noted that since that meeting, no additional comments had been submitted regarding the proposed amendments. The committee unanimously adopted the package of proposed bylaw amendments and recommend them to the Executive Committee.

The Committee Meeting was held virtually on April 28, 2020. There was a discussion about the current situation involving necessary reactions to the pandemic. States expressed that it would likely be difficult for them to travel for the foreseeable future and that they were cutting back on other

functions, such as field audits, and also expressed that they would welcome opportunities to meet and hold discussions, training, etc., remotely for the next year.

Executive Director Greg Matson briefed the Committee on training developments and the committee asked staff to come back with a proposal for how MTC training will be done in the future. Greg Matson mentioned that with the potential change in the bylaws allowing greater participation by sovereignty states in the future, the strategic planning committee may want to further consider what projects would be of interest or would be helpful for the MTC to undertake—and where the MTC could best serve member interests. The Chair, John Ficara, is pleased that the members of the committee continue their willingness to work together on the issues assigned to the Committee.