



**Multistate Tax Commission  
Nexus Committee Meeting by Teleconference  
Open Session Minutes  
January 8, 2014**

The Nexus Committee met by teleconference on January 8, 2014 to consider whether to begin a strategic planning process.

Attendees:

STATE OR AFFILIATION	NAME
AL	Christy Vandevender
AR	Tom Atchley
GA	Anita DeGumbia
IA	Lisa Casper
ID	Steve Wynn
LA	J.A. Cline
MN	Jeff Vogt
MT	Gene Walborn
MT	Lee Baerlocher
MTC	Ben Abalos
MTC	Thomas Shimkin
MTC Consultant	Elizabeth Harchenko
NM	Josh Daggett
TX	Hermi Nanez
WV	Andrew Glancy

Note: only attendees who identified themselves by email during the meeting are listed.

Chairman Lennie Collins called the meeting to order.

He explained that the Commission has been involved in strategic planning for about three years, programs and function areas considered one at a time. Mr. Collins said that purpose of this meeting is to decide whether the Nexus Committee recommends to the Commission's overall Strategic Planning Committee that it undergo the process beginning with its March 2014 meeting. The Strategic Planning Committee oversees the Commission-wide strategic plan.

Mr. Collins called for comments from the public. There were none.

Ms. Elizabeth Harchenko, the Commission's consultant regarding strategic planning, explained some background and considerations. She said that the process begins with an environmental scan to identify strengths, weaknesses, opportunities, and threats (SWOT). From that the committee will develop projects for approval by the Commission's overall Strategic Planning Committee. Projects will be designed to support the overarching strategic plan of the Commission (this plan is already complete).

Discussion followed among committee members. A number of members said that their departments had undergone a similar process and that the results were worth the effort. All comments were favorable to the idea of proceeding. There was discussion and varying views about whether to do so via a small work group or by the full committee.

*The committee came to consensus that Nexus should proceed and that the next step would be taken by the full committee at its March 2014 meeting in Denver.*

Ms. Harchenko said that she will send preparatory material before the March meeting. She emphasized that the meeting will be highly participatory and that it is important that each member have reviewed the materials.

The meeting adjourned.