

## **Report to MTC Executive Committee**

**From**

**Strategic Planning Steering Committee**

**July 31, 2014**

### **Background**

The Multistate Tax Commission began its strategic planning process in May 2011. During 2011-2012, the Commission developed its statements of Mission, Values, Vision and Goals.

### **MISSION STATEMENT:**

The Multistate Tax Commission is an intergovernmental state tax agency. Its mission is to:

- Achieve fairness by promoting compliance and consistent tax policy and practice; and to
- Preserve the sovereignty of state and local governments over their tax systems

### **VISION**

By 2019, MTC will be recognized as:

- The “gold standard” for tax policy development
- The primary authority for the public and public officials on issues of state and local tax uniformity and fairness
- The leading resource for ensuring equitable tax compliance

### **Summary of the year’s activities**

During 2013-2014, the Steering Committee chartered a project recommended by the Uniformity Committee. That project identified barriers to adoption of uniformity recommendations. The project team recommended that a project be chartered to provide more information to the Uniformity Committee when it is considering a drafting proposal. The Uniformity Committee has enough on its agenda right now, that it deferred any action on the project at this time. Late in 2013, the Steering Committee developed a committee charter, which was approved by the Executive Committee in December, and an annual planning calendar. Both of these actions were taken to help integrate the planning process and discipline into the Commission’s regular business operations.

Earlier this year, the Nexus Committee began its own strategic planning process. During the Spring Committee meeting the Nexus Committee conducted an environmental scan and discussed a vision and goals for the National Nexus Program. A project team was formed to draft a statement of Mission, Vision and Goals. The project team also developed two project proposals for consideration by the Nexus Committee. The Nexus Committee recommended two projects for consideration by the Steering Committee – one relating to increasing membership and the other relating to streamlining the voluntary disclosure process. The Steering Committee agreed to

charter both of these projects, with the membership project beginning right away, and the voluntary disclosure process to follow at the beginning of 2015.

The Steering Committee also chartered a project team to develop a high level plan for audits that would satisfy the requirements of the Marketplace Fairness Act for a “single audit” of remote sellers by the states. In light of the uncertainty concerning the language of a bill that would ultimately be enacted by the Congress, the Steering Committee has put this project on hold until further notice.

The Steering Committee discussed the outreach program, and noted that the data as well as anecdotal information indicates that it is working well to secure more personal engagement by top tax administrators.

The Steering Committee members for 2014-2015 will be: Nancy Prosser, TX, Chair; Julie McGee, AL; Demesia Padilla, NM; Rich Jackson, ID; Gary Humphrey, OR; and Joe Huddleston, MTC Executive Director.

The Steering Committee continues to be committed to integrating strategic planning tools and practices into the operations of the Commission. As a part of this effort, our consultant, Elizabeth Harchenko will keep a master project list to serve as a reference for the future.

Respectfully submitted,

Nancy Prosser, Chair